

## Message Text

PAGE 01 STATE 094345

15

ORIGIN SP-02

INFO OCT-01 ISO-00 AF-06 SIG-01 SS-15 IO-10 ARA-06 EA-06

EUR-12 NEA-09 /068 R

DRAFTED BY S/P-OFP:RFSMITH:TAW

APPROVED BY S/P:WLORD

AF/E:DWATERMAN

S/IG:RYOST

M:LEAGLEBURGER

S/S-O:PSHANKLE

----- 019336

R 240227Z APR 75

FM SECSTATE WASHDC

TO ALL DIPLOMATIC AND CONSULAR POSTS

C O N F I D E N T I A L STATE 094345

E.O. 11652: GDS

TAGS: OGEN

SUBJECT: CHANNELS FOR IN-HOUSE DIALOGUE AND CREATIVITY

REF: (A) STATE A-3592 OF APRIL 29, 1974; (B) STATE 209583  
OF OCTOBER 24, 1973

1. REF A SPELLS OUT PROCEDURES FOR USE OF DISSENT CHANNEL  
WHICH CONTINUES TO BE AVAILABLE AS AN IMPORTANT VEHICLE  
FOR EXPRESSION OF DIFFERING VIEWS ON SUBSTANTIVE POLICY  
QUESTIONS.

2. MAJOR PURPOSE OF THIS MESSAGE HOWEVER, IS AGAIN TO  
CALL ATTENTION OF ALL PERSONNEL TO 11 FAM 243 WHICH  
PROVIDES ALTERNATE MEANS FOR SUBMITTING DIFFERING POINTS  
OF VIEW. 3 FAM 243.1 STATES AS GENERAL PRINCIPLE THAT  
QUOTE REPORTS SHOULD GENERALLY REFLECT THE APPROVAL OF  
THE PRINCIPAL OFFICER AND CONFLICTS SHOULD BE RESOLVED  
ON THE SPOT. HOWEVER, IT IS INCUMBENT ON THE PRINCIPAL  
OFFICER TO SUBMIT SIGNIFICANT REPORTS FROM SUBORDINATES TO  
THE DEPARTMENT EVEN WHEN HE DOES NOT AGREE WITH THE  
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PAGE 02 STATE 094345

VIEWS EXPRESSED UNQUOTE. 3 FAM 243.2 ADDS THAT QUOTE  
WHEN THERE ARE CONCRETE DIFFERENCES OF OPINION ON  
RELATIVELY IMPORTANT MATTERS WHICH CANNOT BE RESOLVED  
TO THE MUTUAL SATISFACTION OF THE DRAFTING AND THE

REVIEWING OR SIGNING OFFICERS, THE DRAFTING OFFICER'S REPORT SHALL BE SUBMITTED AND ACCOMPANIED BY WHATEVER COMMENTS OTHER OFFICERS MIGHT WISH TO MAKE UNQUOTE. IN CASES SUCH AS WHEN DRAFTING OFFICER BELIEVES HIS/HER DIFFERING INTERPRETATION PROVIDES USEFUL ADDITIONAL PERSPECTIVE, BUT DOES NOT WARRANT USE OF DISSENT CHANNEL, REPORT SHOULD BE SUBMITTED UNDER PROVISIONS OF 11 FAM 243.

3. WHEN DRAFTING OFFICERS BELIEVE DIFFERENCES OF INTERPRETATION OR POLICY REQUIRE SUCH USE, IT IS INCUMBENT ON PRINCIPAL OFFICERS TO CREATE CLIMATE IN WHICH USE OF 11 FAM 243 AND DISSENT CHANNEL ARE WELCOMED, NOT MERELY TOLERATED. ACCORDINGLY, DEPARTMENT WILL BE ASKING IG TEAMS IN FUTURE TO PAY PARTICULARLY CLOSE ATTENTION TO HOW POSTS HANDLE REPORTING DISAGREEMENTS. KISSINGER

CONFIDENTIAL

<< END OF DOCUMENT >>

## Message Attributes

**Automatic Decaptioning:** X  
**Capture Date:** 26 AUG 1999  
**Channel Indicators:** n/a  
**Current Classification:** UNCLASSIFIED  
**Concepts:** n/a  
**Control Number:** n/a  
**Copy:** SINGLE  
**Draft Date:** 24 APR 1975  
**Decaption Date:** 01 JAN 1960  
**Decaption Note:**  
**Disposition Action:** RELEASED  
**Disposition Approved on Date:**  
**Disposition Authority:** GolinoFR  
**Disposition Case Number:** n/a  
**Disposition Comment:** 25 YEAR REVIEW  
**Disposition Date:** 28 MAY 2004  
**Disposition Event:**  
**Disposition History:** n/a  
**Disposition Reason:**  
**Disposition Remarks:**  
**Document Number:** 1975STATE094345  
**Document Source:** ADS  
**Document Unique ID:** 00  
**Drafter:** S/P-OPF:RFSMITH:TAW  
**Enclosure:** n/a  
**Executive Order:** 11652 GDS  
**Errors:** n/a  
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**Previous Handling Restrictions:** n/a  
**Reference:** n/a  
**Review Action:** RELEASED, APPROVED  
**Review Authority:** GolinoFR  
**Review Comment:** n/a  
**Review Content Flags:**  
**Review Date:** 16 SEP 2003  
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**Review Transfer Date:**  
**Review Withdrawn Fields:** n/a  
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**Type:** TE  
**Markings:** Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 05 JUL 2006